

2. NATIONAL KEY PERFORMANCE INDICATORS

		Previous Financial Year			Financial Year under Review				
		2012/2013			2013/2014				
NO.	INDICATOR	TARGET	ACHIEVED	RATING	TARGET	ACHIEVED	RATING	REASON FOR VARIANCE - POSITIVE OR NEGATIVE	REMEDIAL ACTION
2.1	Basic Services								
2.1.1	The percentage of households with access to basic level of water services	100%	100%	Fully effective	100%	100%	Fully effective	Not applicable	Not applicable
2.1.2	The percentage of households with access to basic level of sanitation services	95%	100%	Above expectation	95%	100%	Above expectation	Not applicable	Not applicable
2.1.3	The percentage of households with access to basic level of electricity services	98.5%	90.7%	Not Fully effective	97%	100%	Above expectation	Not applicable	Not applicable
2.1.4	The percentage of households with access to basic level of solid waste removal	95%	100%	Above expectation	95%	100%	Above expectation	Not applicable	Not applicable
2.2	Percentage of households earning less than 2 X old age grant per month with imputed expenditure with access to all free basic services	10,277	10,622	Above expectation	11,838	12,360	Above expectation	Downswing in economic activities / unemployment	Labour intensive capital projects
2.3	The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP.	95%	$\frac{R70,678,535.2}{R144,525,086} = 48.90\%$	Un-acceptable performance	95%	$\frac{R52,964,133}{R147,268,099} = 35.96\%$	Un-acceptable performance	Unfunded Budgeted roll-overs made the adjusted capital budget unattainable	No unfunded roll-overs to be included in next financial year

2.4	The number of jobs created through the municipality's local economic development initiatives including capital projects.	450	2159	Outstanding	450	2833	Outstanding	Not applicable	Not applicable
2.5	The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan.	31 positions	27 positions	Fully effective	31	27	Fully effective	Not applicable	Not applicable
2.6	The percentage of a municipality's budget actually spent on implementing its workplace skills plan.	$\frac{R\ 1,746,469}{R\ 550,619,615}$ = 0.32%	0.32%	Fully effective	$\frac{R1,928,886}{R594,185,584}$ =0.32%	0.32%	Fully effective	N/A	N/A
2.7	Financial viability as expressed by ratios:								
2.7.1	Debt coverage $A = \frac{B - C}{D}$ Where – "A" represents debt coverage "B" represents total operating revenue "C" represents operating grants "D" represents debt service payments (interest and redemption) due within the financial year	$\frac{R\ 316,947,545}{R\ 16,072,328}$ = 19.72 R 413,927,688 R 96,980,143 R 12,807,310	$\frac{R\ 358,195,407}{R\ 36,707,902}$ = 9.76 R 462,555,695 R 104,360,288 R 36,707,902	Fully effective	$\frac{R393,261,715}{17,983,278}$ =21.87 R461,634,957 R68,373,242 R17,983,278	$\frac{R\ 400,670,215}{R\ 13,441,957}$ = 29.81 R465,434,337 R 64,764,122 R 13,344,957	Fully effective	Debt coverage relatively in line with projected target	Not applicable

2.7.2	Outstanding service debtors to revenue $A = \frac{B}{C}$ Where - “A” represents outstanding service debtors to revenue “B” total outstanding service debtors “C” represents annual revenue actually received for services	0.21	$\frac{R\ 53,063,060}{R\ 285,279,691} = 0.19$ R 53,063,060 R 285,279,691	Fully effective	0.7	$\frac{R44,631,703.46}{R370,216,242} = 0.12$ R44,631,703.46 R370,216,242	Fully effective	Not applicable	Not applicable
2.7.3	Cost coverage $A = \frac{B + C}{D}$ Where – “A” represents cost coverage “B” represents all available cash at a particular time “C” represents investment “D” represents monthly fixed operating expenditure	100%	$\frac{(R\ 4,789,329)}{R\ 40,292,976} = 11.89\%$ (R 1,675,019) R 3,114,310 R 40,292,976	Unacceptable performance	100%	$\frac{R2,005,660}{R32,869,599} = 6.1\%$ (R1,204,328) R3,209,988 R32,869,599	Unacceptable performance	Capital expenditure was finance with internal funds while external loans still need to be taken up.	Stricter enforcement of Debt Collection policy